

## Minutes for the Florida Defense Alliance Teleconference on Tuesday, January 31, 2017

The Florida Defense Alliance of Enterprise Florida, Inc. (EFI) held a teleconference from 9:01 AM-10:13 AM EDT.

**Present at the Meeting:**

First Name	Last Name	Organization
Jim	Breitenfeld	Okaloosa County Defense Support Initiative
Ryan	Butler	DEO
George	Cheros	National Center for Simulation
Jeff	Fanto	Eglin AFB/FDA Exec Board
Debi	Graham	Pensacola
Bruce	Grant	Enterprise Florida, Inc.
Michelle	Griggs	Enterprise Florida, Inc.
Mike	Jones	The Principi Group
Tim	Jones	Cybrix Group/FDA Exec Board
Kellie Jo	Kilberg	FDA Chair
Jim	Kuzma	Space Florida
Donna	Masson	Miami-Dade Defense Alliance
Terry	McCaffrey	Enterprise Florida, Inc.
Trudy	McCarthy	Space Coast EDC
Lisa	Monnet	Tampa Bay Defense Alliance
Tom	Neubauer	Bay Defense Alliance
Kay	Rasmussen	Okaloosa County
Randy	Roy	NAS Whiting Field
Jennifer	Codo-Salisbury	CFRPC/FDA Exec Board
Margaret	Sanders	FL Senate Military & Veteran's Affairs Committee
Eric	Sherman	DoD
Rita	Smith	CareerSource Okaloosa Walton/FDA Exec Board
Jana	Wibberly	Deloitte
Guy	York	Bay Defense Alliance

Agenda: See below

## Teleconference Meeting Agenda

Dial-in number: 800-501-8979

Access Code: 1869945

(As of: January 26, 2017)

**Tuesday, January 31, 2017**

**0900 - 1100 EST**

- 0900 – 0905 Roll Call.....Michelle Griggs
- 0905 – 0915 Opening Remarks.....Chair
- 0915 – 0925 DEO Defense Grants Update.....DEO Rep
- 0925 – 0935 DC Update .....Michael Jones
- 0935 – 0940 Discussion of March FDA Tallahassee Meeting.....Chair
- 0940 – 0950 Update on Florida Defense Support Task Force .....Terry McCaffrey
- 0950 – 0955 White Paper on Gulf Ranges.....Terry McCaffrey
- 0955 – 1005 Southeast Range Initiative.....Bruce Grant
- 1005 – 1010 Legislative Update.....Bruce Grant
- 1010 – 1040 Local Defense Community Strategic Discussions.....Chair
- South Florida
    - Miami-Dade and Monroe Counties
  - East Central Florida
    - Brevard and Orange Counties
  - West Central Florida
    - Highlands, Polk, Tampa, and Pinellas Counties
  - Northeast
    - Duval and Clay Counties
  - Northwest
    - Escambia, Santa Rosa, Walton, Okaloosa, and Bay Counties
- 1040 – 1055 Public Comment
- 1055 – 1100 Closing Comments.....Chair
- 1100 Adjournment.....Chair

*A quorum being present, Kellie Jo Kilberg, Chairman, began the call on January 31, 2017 at 9:03 AM EDT.*

**I. Agenda Item I: Roll Call**

**Michelle Griggs** took roll of members on the call by region.

**II. Agenda Item II: Opening Remarks**

**Kellie Jo Kilberg** began the call by welcoming members and thanking members for their continued participation in FDA. She noted that the call would follow the agenda published.

**III. Agenda Item III: DEO Defense Grants Update**

**Ryan Butler** reported that the DEO's 2017 grant cycle will be consistent with the following year. He noted that a new aspect will be inviting the organizations who are participating beyond the initial evaluation phase to Tallahassee for an in-person negotiation/orientation. On February 1, 2017 the DRG and DIG grant cycle will be published with applications due on March 2, 2017.

Discussion was had by several members regarding grant application amendments, re-submissions, difficulties in obtaining feedback and reimbursements. DEO is currently looking to revise an amendment, in conjunction with the Department of Financial Services, so that grants may be paid based on planned, instead of completed, work.

It was suggested that DEO present a workshop, possibly in Tallahassee at the March FDA meeting, so that everyone's on the same page regarding the change in processes. Members thought this was a great idea and Michelle, Bruce and Kellie Jo will work on presenting a workshop for the grant holders to meet with the Department of Financial Services and DEO to work through the changes in the process for all to be on the same page.

**IV. Agenda Item IV: DC Update**

**General Mike Jones** discussed three key issues going on currently in Washington, D.C.: BRAC, the Budget and President Trump's Executive Order on Defense which was recently signed. He discussed that BRAC bill and noted that it is not a new bill, but a reintroduction from last Congress and includes some ideas for BRAC reform. He believes that if a BRAC round occurs, it will not be until 2021. Regarding the Budget, he reported that we are still under a Continuing Resolution which runs out in April, and he doesn't know what rest of the year will look like. The Budget for FY 2018 potentially looks like somewhere from \$450 billion to \$650 billion. Finally he reported on the Executive Order on Defense recently signed by President Trump which directs the Department of Defense to conduct military readiness and missile defense reviews to enable them to construct a draft supplement budget request for 2017 to help boost military readiness.

**Kellie Jo Kilberg** asked about any change in the direction of the F-35. **General Mike Jones** answered that the Secretary of Defense has ordered a review of the F-35 program to ensure that it's running as economically as possible.

**V. Agenda Item V: Discussion of March FDA Tallahassee Meeting**

**Kellie Jo Kilberg** spoke about the upcoming meeting in Tallahassee on March 15<sup>th</sup>, noting that the focus will be on energy resiliency for our installations and how communities can assist them in meeting that goal. Both the Mission Sustainment and Family Support Working Groups will meet. Jeff Fanto, the Mission Sustainment Working Group Chair, will host a conference call meeting on

Tuesday, February 14<sup>th</sup> at 9:00 AM (est). We will also have a best practices feature along with a workshop with DEO. The agenda for the March 15<sup>th</sup> meeting will come out the third week of February, with postings in the newsletter and on the FDA website.

**VI. Agenda Item VI: Update on Florida Defense Support Task Force (FDSTF)**

**Terry McCaffrey** informed the members that the Florida Defense Support Task Force still has the same three vacancies as reported at the November meeting. He reported that the last meeting was in January in Avon Park and that the next meeting is in February via conference call/Webex. At the January meeting the 2016 Annual Report and the Military Base Protection recommendations were approved. Also approved was The Principi Group proposal to continue with the Southeast Range Complex Initiative.

He reported that all grants for the FY 2016-2017 cycle have been approved, a total of three grants (Pensacola, Clay County and South Florida). A total of seven applications have been received for FY 2017-2018 funding which will be voted on in May. Also, the TF approved an additional grant window in February for any urgent need grants (which do not qualify for the DIG or DRG grants from DEO) for FY 2017-2018 funding.

The next FDSTF meeting is on Thursday, February 16, 2017 via conference call/Webex. The next in-person FDSTF meeting is in Tallahassee on Thursday, March 16, 2017.

**VII. Agenda Item VII: White Paper on Gulf Ranges**

**Terry McCaffrey** informed the members that the FDSTF commissioned a white paper on oil drilling and military missions for the Gulf of Mexico, which has been completed and approved by the TF chair and will be sent out to the TF today for review.

**VIII. Agenda Item VIII: Southeast Range Initiative**

**Bruce Grant** noted that they have been unsuccessful in setting up a cooperative where the ranges meet regularly to talk about conflicts and range issues. **Kellie Jo Kilberg** suggested to **Jeff Fanto** that this might be a discussion for the Mission Sustainment Working Group.

**IX. Agenda Item IX: Legislative Update**

**Bruce Grant** reported that most bills have been filed are specific Veteran's issues. One is a bill which will provide for annual sales tax holiday for veterans from November 1st to December 31<sup>st</sup>. Another is the ability to have active-duty military spouses' business licenses transferred to Florida upon relocation at no cost.

**X. Agenda Item X: Local Defense Community Strategic Discussions**

**Kellie Jo Kilberg** asked members within their updates to focus discussion on strategic issues rather than just reporting ongoing activities at military bases around the state.

**Eric Sherman** from DoD reported that they are working with the FDSTF and DCF currently on childhood abuse and neglect issues, to ensure that any military children involved in those situations are reported so they can receive the proper assistance.

**Donna Masson** from the Beacon Council spoke reported they are working on a portion of their current grant which is a survey to determine the connection between the business community and the local defense community. The Greater Miami Military Affairs Committee is re-organizing the

visiting ships. Their staff will be attending many upcoming events in support of the local military and defense efforts and they will be fully supportive of the creation of the South Florida Defense Alliance.

**Trudy McCarthy** reported that the Spacecoast EDC Board of Directors will be meeting at Patrick Air Force Base and will thank Brigadier General Monteith for his dedication to their community, prior to his retirement.

**George Cheros** from Orange County noted that they are continuing to work on getting the military out of leased office space to keep them off of a BRAC list. They have purchased several office buildings and expect to move in this month. They are now working on phase 2 of this process. He spoke about their local Congressmen, noting that three out of four of them are new to office and are currently reaching out to them to educate them on the needs of the military community.

**Jennifer Codo-Salisbury** from Highlands County reported that the county, the Central Florida Regional Planning Council and the Nature Conservancy are working on a conservation easement in Highlands and Polk Counties in order to protect the Range.

**Tim Jones** from Central Florida reminded members that SOCOM has their small business advocate set up to meet with companies in the region every Thursday. He noted that several conferences and symposiums are occurring in Tampa in the next several months.

**Debi Graham** in Pensacola noted that today they are hosting a kickoff meeting for a community alliance similar to what others have created, which will be chaired by former Base Commander Keith Hoskins. At this meeting community and military leaders will sit down and discuss different partnerships and opportunities available.

**Randy Roy** from Whiting Field reported they are working with the NW Florida Working Group to talk about creating community partnership and mission sustainment initiatives. They are currently working with the county on easements totaling about 1,000 acres and hope to close on them by summer.

**Kay Rasmussen** reported they have ongoing successes with the Tri County Partnership Initiative (TCPI). The Defense Support Initiative Committee is updating the 2010 Northwest Florida Legislative Packet which supports the joint Gulf Range and sustainment of the Military Mission Line. The DSI has constructed a position paper which states their support of the concept for a SE Range Complex. Regarding the current OPPAGA Report, the DSI's position is that it does not support the movement of the FDSTF or FDA from EFI to DEO.

**Jeff Fanto** from Eglin AFB talked about the Eglin/Hurlburt Field Community Partnership Program and how, in concert with the EDC's Tri-County Partnership Initiative, have been able to identify various initiatives to help both installations lower their operating costs. He spoke about Eglin's Solar Ready Vets program, which trains separating service members in skills to help them find jobs in the growing solar energy industry. The first SRV class recently graduated and the next is scheduled for this summer. He also discussed the Eglin's REPI program and how the base intends to pursue a project this year under the Sikes Act, which allows REPI funds to be used in

threatened and endangered species habitat creation and restoration. He also reported that Eglin is one of four Air Force installations on the short list for the MQ-9 mission and that a site survey team was here last week to perform their assessment. He noted the Mission Sustainment Working Group will host a conference call on Tuesday, February 14. Information will be sent out to all interested in this group as there is much to discuss prior to the March FDA meeting in Tallahassee.

**Jim Breitenfeld** reported about the upcoming Whiting Field visit which is part of a routine in which The Principi Group is involved, as they intend to visit installations on a routine basis. He discussed the Northwest Florida Base Commanders' Work Group, which meets on a quarterly basis, is an informal group which also includes the community liaison planning officers and local defense support groups who meet to share ideas, issues and projects.

**Tom Neubauer** in Bay County spoke about the base buffering success at NSA Panama City. He noted that Tyndall AFB has completed an updated Air Installation Compatibility Use Zone study (AICUZ) and Installation Complex Encroachment Management Action Plan (ICEMAP), they are currently moving toward completing a Joint Land Use Study (JLUS). He mentioned that General Hawk Carlisle will retire on March 10<sup>th</sup> and the incoming General is General James "Mike" Holmes. Mark your calendars for April 22<sup>nd</sup> and April 23<sup>rd</sup> as the Thunderbirds will be featured in Tyndall's Gulf Coast Salute which is the 70<sup>th</sup> anniversary celebration for the air force.

**Kellie Jo Kilberg** reported on the Strategic Intermodal System (SIS) visits as the DOT is a bit behind and they are just getting started on visits to bases. **Jeff Fanto** noted that they have already contacted him to set up a visit to Eglin AFB.

#### **XI. Agenda Item XI Public Comment**

Kay Rasmussen brought up the DEO grant application due date of March 2<sup>nd</sup>, explaining that the Association of Defense Communities Installation and Innovation Forum will be held the last week of February in Texas and some will be in attendance. She asked if the due date could be moved back a week. **Ryan Butler** replied that DEO has taken into consideration all events during that time and that the deadline would not be extended. .

**Rita Smith**, the Chair of the Family Support Work Group, asked members if anyone has information she might need to chair this group, please send to her. She is making effort to get together with counterparts and advocates from around the state to have them attend the FDA meetings and participate in support groups.

**General Mike Jones** discussed the reassessment of the 2011 study of education facilities of schools on DoD installations. They are reconsidering the needs of schools based on greatest need and highest priority and rank them in priority of those needs. The Tinker School at MacDill AFB is on that list and we are hopeful that they will be ranked higher to receive needed funding.

#### **XII. Agenda Item XII: Closing Comments**

**Kellie Jo Kilberg** closed the FDA conference call at 10:13 AM by thanking everyone for participating. The next FDA membership meeting will be in person on March 15, 2017 at 0900 EST in Tallahassee in conjunction with the March 16th FDSTF meeting.

*The conference call was adjourned at 10:13 AM EDT.*

## Minutes for the Florida Defense Alliance Bi-Annual Meeting on Wednesday, March 15, 2017

The Florida Defense Alliance of Enterprise Florida, Inc. (EFI) held a meeting from 8:06 AM EDT-3:45 PM EDT.

**Present at the Meeting:**

First Name	Last Name	Organization
Matthew	Avery	CHELCO
Shea	Barnes	CareerSource Gulf Coast
Shawn	Bennett	USAF, Office of Energy Assurance
Janet	Bowman	The Nature Conservancy
Ryan	Butler	DEO
Jennifer	Codo-Salisbury	Central Florida Regional Planning Council
Harrison	Conyers	City of Jacksonville-Military Affairs & Veterans
Terry	Cowan	CareerSource Okaloosa Walton
Jeff	Fanto	96 <sup>th</sup> Civil Engineer Group, Eglin AFB
Debi	Graham	Pensacola Chamber of Commerce
Bruce	Grant	Enterprise Florida, Inc.
Amy	Green	Florida National Guard Family Programs
Michelle	Griggs	Enterprise Florida, Inc.
Paul	Hirsch	EDC of Florida Space Coast
William	Huber	Ecology & Environment, Inc.
Mike	Jones	The Principi Group
Tim	Jones	Tampa Bay Defense Alliance/ FDA Exec Board
Kellie Jo	Kilberg	FDA Chair
Carrie	Kyzar	Ecology & Environment, Inc.
Christa	Nelson	DEO
Stephen	Opalenik	NAS Pensacola, CPLO
Erin	Perciful	Ecology & Environment, Inc.
Kay	Rasmussen	Okaloosa County EDC
Matt	Ridley	Siemens
Dave	Robau	National Energy, USA
Randy	Roy	Naval Air Station Whiting Field

Eric	Sherman	Office of the Deputy Assistant Secretary of Defense
Rita	Smith	CareerSource Okaloosa Walton
Kelley	Smith-Burk	Office of Energy, FL Department of Agriculture & Consumer Affairs
Ted	Spangenberg	Bay Defense Alliance



## Semi- Annual Meeting Agenda Hampton Inn & Suites, Tallahassee, FL

<b>March 15, 2017</b>		<b>0800-1700 EST</b>
0800-0810	<b>Welcome Remarks/Introductions</b>	Kellie Jo Kilberg
0810-0820	<b>Enterprise Florida, Inc. Interim CEO</b>	Mike Grissom
0820-0830	<b>Washington DC Update</b>	General Michael Jones
0830-0845	<b>NASJAX Best Practices Partnership Programs</b>	Harrison Conyers
0845-0945	<b>Energy Resiliency Panel I</b> <b>Shawn Bennett, USAF Office of Energy Assurance</b> <b>Matthew Avery, CHELCO</b>	General Michael Jones
0945-1000	<b>Break</b>	
1000-1130	<b>Energy Resiliency Panel II</b> <b>Matt Ridley, Siemens</b> <b>Rachel Costell, Tesla</b> <b>Kelley Smith-Burke, Office of Energy, Florida Department of Agriculture and Consumer Affairs</b>	Dave Robau
1130-1245	<b>Lunch</b>	
1245-1430	<b>Working Groups Meet</b> <ul style="list-style-type: none"> <li>• Mission Sustainment</li> <li>• Family Support</li> </ul>	Jeff Fanto Rita Smith
1430-1445	<b>Florida Defense Support Task Force Update</b>	Terry McCaffrey
1445-1515	<b>Working Groups' Report / FDA Discussion</b> <ul style="list-style-type: none"> <li>• Mission Sustainment</li> <li>• Family Support</li> </ul>	Jeff Fanto Rita Smith
1515-1600	<b>Economic Development Community Significant Current Initiative Update</b> <ul style="list-style-type: none"> <li>• South Florida               <ul style="list-style-type: none"> <li>○ Miami-Dade and Monroe Counties</li> </ul> </li> <li>• East Central Florida               <ul style="list-style-type: none"> <li>○ Brevard and Orange Counties</li> </ul> </li> <li>• West Central Florida               <ul style="list-style-type: none"> <li>○ Highlands, Polk, Tampa and Pinellas Counties</li> </ul> </li> <li>• Northeast               <ul style="list-style-type: none"> <li>○ Duval and Clay Counties</li> </ul> </li> <li>• Northwest               <ul style="list-style-type: none"> <li>○ Escambia, Santa Rosa, Walton, Okaloosa and Bay Counties</li> <li>○</li> </ul> </li> </ul>	Local Defense Partners
1600-1700	<b>Defense Grants Workshop</b>	DEO

**Next Meeting Planning**

There will be an FDA teleconference on Tuesday, May 23, 2017 at 0900 EST. The next in-person FDA meeting is Wednesday, November 15, 2017, Orlando, Florida

Kellie Jo Kilberg

1600-1645

**Closing Comments/Adjourn**

Kellie Jo Kilberg

1700-1800

**FDA / Florida Defense Support Task Force  
No-Host Mixer – Fridays adjacent to the Hotel**

1700-1800

*A quorum being present, **Chairman Kellie Jo Kilberg** began the meeting on March 15, 2017 at 8:06 AM EDT.*

**I. Agenda Item I: Welcome & Introductions**

**Chairman Kellie Jo Kilberg** welcomed everyone and thanked them for attending. She spoke briefly about HB 7005 which recently passed in the House, which abolishes Enterprise Florida as well as the Florida Defense Alliance (FDA).

**II. Agenda Item II: Enterprise Florida, Inc. Interim President & CEO**

**Mike Grissom** spoke about the huge asset the Military & Defense division brings to Enterprise Florida, Inc. (EFI). He noted that HB 7005 passed in the House with 87 votes and that EFI continues to fight this bill, there is no companion bill in the Senate and he does not believe the Senate will eliminate EFI or FDA. He urged everyone to contact their Senators to remind them how important FDA is and keep them standing strong against this bill.

**III. Agenda Item III: Washington DC Update**

**General Mike Jones** reported that Washington, DC is still in the beginning of the transition and currently the only Department of Defense (DoD) appointee is Secretary James Mattis. Congress is dealing with multiple issues such as the 2017 Continuing Resolution (CR) under which the budget is currently operating and expires on April 28<sup>th</sup>, appropriations bills for the remainder of the fiscal year, the 2017 supplemental request, the quickly approaching debt limit which will require Congress to work the National Defense Authorization Act (NDAA), the 2018 Authorization and Appropriations Bills, the future of the Affordable Care Act, a new Supreme Court justice and a few other minor items which Congress is currently handling.

The House passed the 2017 appropriations for Defense which has a \$5.2 billion increase over 2016, also \$1.6 billion more than what President Obama had requested for 2017. Increases of about 1,000 troops in the Army, including the National Guard, which is very important to Florida.

Another supplemental funding bill working its way through the Office of Management and Budget (OMB), between \$18 billion and \$30 billion, which is an additional supplemental request for this fiscal years' funding.

The 2018 budget has been delayed by the new administration as it was supposed to be submitted the first week of February. OMB Budget Guidance suggests \$603 billion for defense, which is a \$54 billion increase in defense spending.

Regarding BRAC, Adam Smith re-introduced the legislation he had last year, his proposal was for a 2019 BRAC but also may be looking at a later date in 2021. Late breaking news from this morning is that DoD may have BRACs in both 2019 and 2021, with the more deliberate being in 2021 looking much deeper at which bases they would restructure and close.

Secretary Mattis is reviewing candidates for the Deputy Secretary of Defense and the five primary under Secretaries, attempting to get candidates who will be approved by the White House.

#### **IV. Agenda Item IV: NASJAX Best Practices Partnership Programs**

**Harrison Conyers** presented on military advocacy in Jacksonville, the relationships they have with their military bases and how they take care of veterans in their community. Jacksonville's consolidated city and county government provides military advocacy to serve veterans in their area as they have 50,000 active duty military and 150,000 veterans in Jacksonville.

The Jacksonville Jaguars are a wonderful community partner as they have donated \$1 million over five years which has enabled growth and outreach to the communities. Also they've updated more comfortable and inviting government offices and acquired an outreach vehicle so that they can travel to where veterans and transitioning military are.

NAS Jacksonville is the largest navy base in the southeast, the third largest in the United States. It's the home to the P-3 Orions, the P-8 Poseidons on the east coast and the training facility for all the P-8 Poseidons in the country. It's also the training base and where they control all of the Navy's Unmanned Aerial Vehicle (UAV) activities.

Naval Station Mayport has twenty-two ships and three helicopter squadrons. It will grow to forty ships over the next six years. It's the home to the Iwo Jima Amphibious Ready Group and the new Littoral Combat Ships (LCS).

Jacksonville's the home base for the Florida Air National Guard 125<sup>th</sup> Fighter Wing so the air supremacy role in the southeastern United States is based there with a few also based out of Homestead.

The advocacy effort for the F-35s is huge right now as they currently are home to F-15s and are pushing for the F-35 and currently they are in the final five consideration of which two will be chosen.

Jacksonville has a very robust Coast Guard mission as they have cutters and search and rescue operations out of Mayport and Cecil Field.

Although it's based 38 miles away in Georgia, Naval Subbase King's Bay, which is also part of the Jacksonville community as about 25% of those people based there live there, and they are also included in their outreach and support.

They hold a Base Commanders' Meeting three times a year with the Mayor of Jacksonville to talk about issues on each base and issues within the community, keeping lines of communication open.

He spoke about FDA as they have helped in the past with DRG and DIG grants which have been huge benefits to the Jacksonville community and its military installations, assisting with encroachment issues and construction projects.

He spoke briefly on military family advocacy in their area such as their Military Spouse Appreciation Night which was started last year, they offer a free tax service for military

families and veterans and they have an initiative called Jobs for Vets where 300+ local companies have a website managed by the City that assists in finding civilian jobs.

## V. **Agenda Item V: Energy Resiliency Panel I**

**General Mike Jones** led a panel discussion on Energy Resiliency with Matthew Avery of CHELCO and Shawn Bennett with the United States Air Force Office of Energy Assurance.

**Shawn Bennett** is the Senior Advisor with the USAF Office of Energy Assurance. He spoke of the three current trends driving Air Force installation energy which are increasing reliance on the commercial power grid, the growing threats to the commercial power grid and the changing landscape in the energy field. The Air Force is reevaluating their traditional approach to resiliency on bases, looking at how the mission can continue without obtaining more fuel if the commercial grid is down for a week or more and looking for more resilient, cost effective, cleaner solutions. They are limited by budgets and relying on third party financing. They work closely with Army and Navy energy offices to establish partnerships.

The Air Force is seeking to maximize resiliency through the development of generation projects on bases utilizing two types of deals: a Power Purchase Agreement (PPA) and partnership with utilities where the utility will build its next generator on the base and give access to that power when the commercial grid goes out, in return for affordable purchase of the land.

**Matthew Avery** is the Vice President of Engineering at Chelco, who was recently awarded a contract for the privatization of Eglin AFB. Chelco is an electric cooperative which means that everyone who receives service from Chelco is a member owner who owns a small piece of the company. Those who work there work to serve the membership, of which Eglin AFB is the largest. Since the 1940s, Chelco has provided Eglin AFB with reliable service. Chelco surrounds about 75% of the Eglin AFB area which made them the ideal candidate for the recent privatization contract. The contract is for 50 years during which the system will be upgraded and modernized. Eglin AFB has had talented servicemembers working on that system for many years but they have not had the resources to keep that system running as it should and keep it upgraded. Eglin AFB also has their water and gas systems privatized; they are the second base in the country to do so with all of their utilities.

Chelco is planning on spending \$25 million to make upgrades at Eglin AFB over the next eight years. A transmission line will be built across the base, they will have the ability to remotely monitor and control various sections of power lines and modernizing the electrical system.

## VI. **Agenda Item VI: Energy Resiliency Panel II**

**Dave Robau** of the Gulf Coast Energy Network gave a presentation on Energy Resiliency through Community Partnerships. Gulf Coast Energy Network (GCEN) is a Florida based non-profit coalition of energy and sustainability professionals from across all industry sectors. They promote energy/water/carbon reduction strategies and the expansion of alternative forms of sustainable energy. They work with industry partners to promote technical workshops, seminars and tradeshow along the Gulf Coast, and they work to strengthen research, development, testing and evaluation of disruptive technologies at military installations from Florida to Texas.

GCEN signed a Memorandum of Understanding with Eglin AFB, under which was formed the **Eglin/Hurlburt Energy Innovation Working Group** to develop/enhance strategic partnerships between Eglin AFB, utility partners, private-sector companies, state/federal

agencies, and Florida Colleges/Universities to expand and promote RDT&E, training initiatives and technical workshops to support the military mission.

Eglin's energy vision and objectives are to lead with awareness and technology, sustain conservation and efficiency, consider energy in all that they do, reduce demand, increase supply, improve resiliency and promote energy awareness.

**Kelley Smith-Burk** from the Florida Department of Agriculture and Consumer Services Office of Energy presented on their Agency and it's areas of focus. Their functions and responsibilities include managing a Legislatively designated state energy policy development office within Florida, evaluating energy related studies, analyses and stakeholder input, promoting and advocating for the development and use of renewable energy resources and energy efficiency technologies, using available state and federal funds to develop and manage energy efficiency, renewable energy, and energy education programs, producing an Annual Energy Report and serving as the State clearinghouse for all energy information

Programs and grants available through this agency are the Florida Renewable Efficiency Demonstration (FRED), the Renewable Energy and Energy Efficiency Technologies (REET) and the Bioenergy Demonstration Grant. Energy efficiency programs in this agency include the Farm Energy and Water Efficiency Realization (FEWER), Multifamily Demonstration Projects and the Multifamily Energy Retrofit Revolving Loan Program. Education programs include the Energy Clearinghouse of Information and Energy Education Kits for Public Schools.

In the future, this agency is looking to provide an annual energy report to the Governor and Legislature, continue to seek Federal funding for energy efficiency programs critical for Florida and local governments, continue to administer current programs and develop new programs, work with the Legislature and Governor's office to collectively advance Florida's energy policy and work with the Florida Energy Systems Consortium to expand energy research at Florida's universities

**Matthew Ridley** from Siemens presented on energy smart bases. A smart base is a base that has effective and efficient operational and maintenance strategies, integrated planning, digitalization and communications, transformative innovation through integrated, scalable smart systems that drives higher outcomes through place-based strategies and technological collaboration and risk sharing between public and private sectors, including financial institutions.

Steps to take to become a smart base are to "make no small plan," think big and eat the elephant a bite at a time, use the tools and funds at your disposal as there are programs out there designed to leverage your assets when funds aren't in the budget, demand-side energy efficiency projects are just the tip of the iceberg. Infrastructure and resiliency projects need to be bundled with energy efficiency projects and additional funding when possible to be realized

He spoke about energy resiliency through a Distributed Energy System (DES) and gave examples such as:

**Cogeneration/Combined Heat & Power**

Description: Combined generation of electricity behind the meter and heat near the point of use

Value: Delivers lower cost electricity and thermal energy, independently from utilities  
Increased energy efficiency

He discussed Microgrids as the key to DES value. A microgrid is a group of interconnected loads and distributed energy resources in a clearly defined geographic area that can connect to or disconnect from the grid. Microgrid controllers are sophisticated digital software systems that orchestrate the microgrid's energy supply from several possible on-site energy sources, such as the central grid, solar, wind, reciprocating engines, combined heat and power (CHP) and energy storage.

How can the military apply lessons learned? Value energy reliability, a microgrid's ability to keep power flowing when the central grid fails is one of the most important, and most difficult values to prove. At the University of Texas, energy reliability is valued highly because 80% of the campus is dedicated to research worth about \$500 million. Its microgrid boasts 35 MW electric capacity (62 MW peak) and 1.2 million lb/hr steam generation (300K peak). Data centers, supermarkets and industrial customers risk steep losses from power outages which can be estimated based on historical data. Military bases tend to focus on securing energy for critical missions. The National Renewable Energy Laboratory (NREL) analyzed the value of electrical energy security at Fort Belvoir military base and pegged it at \$2.2 million to \$3.9 million annually.

## **VII. Agenda Item VI: Working Groups Meet**

The Mission Sustainment and Family Support Working Groups met for separate discussions at this time.

## **VIII. Agenda Item VIII: Florida Defense Support Task Force Update**

**Terry McCaffrey** updated the group on the happenings of the Florida Defense Support Task Force. He discussed several membership changes as there are still several vacancies which staff is working hard to fill. MG Mike Calhoun has been moved to the Governor's personal representative on the TF which dropped off Senator Dana Young (leaving a Governor's choice vacancy). Recently resigned are former Senator Mike Bennett (leaving another Senate vacancy) and J.R. McDonald (another Senate vacancy).

Recent TF focus is on oil drilling and the Military Mission Line in the Gulf of Mexico, on which we wrote a white paper which was distributed to the Florida Congressional Delegation in Washington, D.C. It was also brought up at the recent Base Commanders Meeting and was supported vehemently by Commander at Eglin AFB. Governor Scott requested we write a letter from him to send to President, the Secretary of Defense and of the Florida Congressional Delegation on this issue.

He spoke briefly on the Southeast Range Complex as the Principi Group is courting the Office of the Secretary of Defense (OSD) as a sponsor for the next conference on this issue. Also, they are currently working on updating the TF's Strategic Plan.

Grants completed for last year were for the Pensacola Chamber of Commerce, Clay County Development Authority and the creation of a South Florida Defense Alliance, totaling \$765,000.



Nine (9) applications were received for next year's grant cycle and decisions will be made in May once budget has been decided. Funding will be limited so those interested in DRG or DIG grants would be best off working with DEO.

**IX. Agenda Item IX: Working Groups' Report/FDA Discussion**

**Jeff Fanto**, chair of the Mission Sustainment Working Group (MSWG), reported to members that their workgroup was started with a presentation by Tim Jones gave a presentation on cyber threats and cyber security which ties in directly to the energy discussions from this morning and touches everything we do in today's world. The next discussions were on Joint Land Use Studies (JLUS) and encroachment then segued into discussion on compatible land uses with a presentation by Carrie Kyzar of Ecology and Environment, Inc. Much focus was placed on emerging concerns outside of what a normal JLUS typically includes, especially in the area of drone usage and technology which continues to increase in both the civilian and military sector. Foreign ownership of lands was also discussed regarding large purchase around installations and the need to begin to look at things more in those terms. The MSWG will continue reaching out to communities to socialize these ideas. The MSWG will meet every other month via conference call, dates depending on when is best for most involved.

**Rita Smith** reported from the Family Support Working Group (FSWG), noting that they had discussions on how to revitalize their committee and increase attendance. She noted they have three (3) action items on which they will follow up. The first is the transportation issue in South Florida as families often reside in one area and will use expensive toll roads to travel to work, so they are looking at a possible transportation stipend. The second is they will look at the child abuse and neglect issue that the group has previously worked on and also looking at realigning the next FSWG meeting to coincide with the Special Needs Conference in Orlando hoping to invite school liaison officers as well as the Exceptional Family Member Program representatives from the local areas to be a part of that focus group. The third item is funding to receive extensive one-on-one employment services for veterans who are transitioning out of the military as well as spouses of veterans.

**X. Agenda Item X: Economic Development Community Significant Current Initiative Update**

**Paul Hirsch** reported some good news that the 45<sup>th</sup> Space Wing Commander General Monteith has been given another year at Patrick Air Force base. Also, there is a ground-breaking tomorrow at Cape Canaveral Air Force Station for their new range communications facility. Thirty launches are projected for this year at Cape Canaveral and looking ahead two years we'll be looking at forty launches per year. Also, SpaceX will be launching a communications satellite tomorrow, their second launch from NASA 39-A which is an historic launch complex from the first manned flight from the United States. The GIS System will be updated at Patrick Air Force Base, specifically to focus on the issue of rising sea level and rising river water.

**Jennifer Codo-Salisbury** spoke about how thanks to a grant from the Florida Defense Support Task Force, Polk County closed on a 500 acre conservation easement. The Avon Park Air Force Range has had a few large exercises recently and the Central Florida Regional Planning Council is just wrapping up their second JLUS implementation grant and will be sending out a press release via the FDA newsletter. They have created three public



information videos which are very user friendly for the public so they can get a better understanding of what's happening at the Range. **Tim Jones** from the Tampa Area reported that Tampa Bay nominated six (6) people for the Air War College National Security Forum and all six were accepted. MacDill Air Force Base also participated in Emerald Warrior 17. The Annual 9-11TBDA Golf Tournament is coming up on September 8<sup>th</sup> this year so come out and play to support our Alliance.

**Harrison Conyers** from Duval County reported there is a change of command with the Florida Air National Guard at Mayport as Colonel Simpler is now General Simpler. Admiral Jackson who was with Navy Region Southeast went from Rear Admiral with one star to Vice Admiral with three stars and she is now NCIC. Her replacement is Admiral Bette Bolivar. He spoke briefly about encroachment protection, as they've protected 1,100 acres over the last 12 years. They've established a partnership with Florida Land Trust and are moving forward to close this year with 9 to 10 active negotiations and over 800 acres occurring right now. They continue to lobby for the F-35 to come to the 125<sup>th</sup> Air Wing at JIA as the F-15 average age 40 years old. National Guard Day in Tallahassee is on March 21st. DV Day with focus on the F-35 will be on April 21<sup>st</sup> at 125<sup>th</sup> Air Wing. From Clay County, the Florida Army National Guard has produced an excellent movie on Camp Blanding and its history and recently the Florida Defense Support Task Force has given the Clay County Development Authority an encroachment grant for Camp Blanding.

**Debi Graham** reported from Escambia County that the Blue Angels are returning and will begin their twice weekly practices at the end of March, which brings about 10,000 visitors per day. The signage project has begun and they hope to have it completed by the end of October. They are currently working on acquiring some properties as they have closed on two properties recently and are looking at five more properties before the end of this year. The runway at NAS Pensacola is being resurfaced which is a \$38 million project over the next year. The Greater Pensacola Defense Community Alliance met yesterday, meeting with both active duty representatives and community stakeholders looking at opportunities for public-private partnerships. **Kay Rasmussen** reported from Okaloosa County about the meeting of the Northwest Florida Defense Coalition Working Group which meets to discuss issues in areas of concern they share and has been very productive. She noted that the leaders of the Defense Support Initiative (DSI) are planning an upcoming visit to Washington, D.C. to speak to the new members of Florida's Congressional Delegation on topics such as a permanent moratorium on the Military Mission line, the Gulf Range expansion plan and the Southeast Range complex concept. The Tri-County Community Partnership Initiative, along with the EDC supports Eglin Air Force Base's Community Partnership Program which was funded by the TF for the development of that initiative and has been very successful. At the recent Association of Defense Communities Conference they presented a best case study on water treatment partnership program during which information was shared in hopes of helping other communities. **Jeff Fanto** reported on the change in leadership at the 96<sup>th</sup> Test Wing at Eglin Air Force Base this year. Brigadier General Azzano is leaving for Wright-Patterson Air Force Base. His vice commander is changing out in August, the Civil Engineer Group Commander is retiring in June and the 33<sup>rd</sup> Fighter Wing Commander was nominated for Brigadier General.

- XI. Agenda Item XI: Next Meeting Planning/Closing Comments/Adjourn**  
**Chairman Kellie Jo Kilberg** announced that there will be an FDA teleconference meeting on Tuesday, May 23<sup>rd</sup> at 9:00 AM EST. The next in-person meeting will be on Wednesday, November 15<sup>th</sup> in Orlando, Florida.

*The meeting was adjourned at 3:45 PM EDT.*

- XII. Agenda Item XII: DEO Grant Workshop**  
**Ryan Butler**, from the Florida Department of Economic Opportunity, held a workshop for those FDA members interested in applying for DRG and DIG grants.

## Minutes for the Florida Defense Alliance Teleconference on Tuesday, May 23, 2017

The Florida Defense Alliance of Enterprise Florida, Inc. (EFI) held a teleconference from 9:00 AM-10:36 AM EDT.

**Present at the Meeting:**

First Name	Last Name	Organization
Jonathan	Borgert	South Dade Chamber Military Affairs Committee
Jim	Breitenfeld	Okaloosa County Defense Support Initiative
Ryan	Butler	DEO
Jeff	Cathey	Bank of America Military Affairs
Harrison	Conyers	City of Jacksonville
Chris	Evanson	Congressman Matt Gaetz's Office
Debi	Graham	Pensacola
Bruce	Grant	Enterprise Florida, Inc.
Michelle	Griggs	Enterprise Florida, Inc.
MG Richard	Haddad	FDSTF
Jim	Heald	InDyne
Paul	Hirsch	Madison Government Affairs/Space Coast EDC
Bill	Hodgkins	Bay Defense Alliance
LTG David	Huntoon	The Principi Group
Tim	Jones	Cybrix Group/FDA Exec Board
Kellie Jo	Kilberg	FDA Chair
Julie	LaRow	NAS Whiting Field
Spencer	Lonner	Madison Government Affairs/Space Coast EDC
Buck	MacLaughlin	Avon Park Air Force Range
Terry	McCaffrey	Enterprise Florida, Inc.
Trudy	McCarthy	Space Coast EDC
Glen	McDonald	Bay Defense Alliance
Nancy	Model	Santa Rosa County Grants Office
Lisa	Monnet	Tampa Bay Defense Alliance
Tom	Neubauer	Bay Defense Alliance
Stephen	Opalenik	NAS Pensacola
Crystal	Post	CareerSource Brevard Patrick AFB

Kay	Rasmussen	Okaloosa County
Andrea	Reese	Military One Source
Elizabeth	Ryon	Florida Senate
Jennifer	Codo-Salisbury	CFRPC/FDA Exec Board
Margaret	Sanders	FL Senate Military & Veteran's Affairs Committee
Lee Ann	Sfrazza-Rios	Florida Department of Military Affairs
Rita	Smith	CareerSource Okaloosa Walton/FDA Exec Board
Ted	Spangenberg	Gulf Power
Larry	Ventura	Homestead ARB
Jana	Wibberly	Deloitte
Guy	York	Bay Defense Alliance

**Agenda: See below**

## **Teleconference Meeting Agenda**

**Dial-in number: 800-501-8979**

**Access Code: 1869945**

**(As of: May 19, 2017)**

**Tuesday, May 23, 2017**

**0900 - 1100 EST**

- 0900 – 0905 Roll Call.....Michelle Griggs**
- 0905 – 0915 Opening Remarks.....Chair**
- 0915 – 0925 Florida Military Defense Day in DC- Sponsored by Congressman  
Matt Gaetz/Congresswoman Stephanie Murphy.....Chris Evanson**
- 0925 – 0935 DC Update .....David H. Huntoon Jr**
- 0935 – 0945 Mission Sustainment Working Group Update .....Jeff Fanto**
  - SE Range Enhancement Discussion
- 0945 – 0950 Family Support Working Group Update .....Rita Smith**
- 0950 – 1000 Update on Florida Defense Support Task Force .....Terry McCaffrey**
- 1000 – 1010 Legislative Update.....Bruce Grant**
- 1010 – 1040 Local Defense Community Strategic Discussions.....Chair**
  - South Florida
    - Miami-Dade and Monroe Counties

- East Central Florida
  - Brevard and Orange Counties
- West Central Florida
  - Highlands, Polk, Tampa, and Pinellas Counties
- Northeast
  - Duval and Clay Counties
- Northwest
  - Escambia, Santa Rosa, Walton, Okaloosa, and Bay Counties

**1040 – 1055 Public Comment**

**1055 – 1100 Closing Comments.....Chair**

**1100 Adjournment.....Chair**

*A quorum being present, **Kellie Jo Kilberg, Chairman**, began the call on May 23, 2017 at 9:00 AM EDT.*

**I. Agenda Item I: Roll Call**

**Michelle Griggs** took roll of members on the call by region.

**II. Agenda Item II: Opening Remarks**

**Kellie Jo Kilberg** began the call by welcoming members and thanking members for their continued participation in FDA. She noted that the call would follow the agenda published. She noted that on August 8<sup>th</sup> the Florida Chamber Foundation is having their annual Military, Defense and Veterans Opportunities Summit in Orlando which will gather leaders from Florida's military and defense industry, economic development experts, policymakers and the business community to examine the challenges facing Florida throughout the next 15-plus years and identify solutions.

FDA will be working on an awareness campaign this year to let the public know the goings on in the defense industry throughout the state of Florida and keep this going all year long, not just during the Legislative Session. Please let Kellie Jo know if you are interested in helping with this campaign.

FDA will also be working on a Legislative request which will be given to the Florida Defense Support Task Force (FDSTF) at their July meeting. If anyone has any thoughts or ideas which should be brought forth to the FDSTF to present to the Legislature next session, please contact Kellie Jo.

**III. Agenda Item III: Florida Military Defense Day in Washington, D.C., Sponsored by Congressman Matt Gaetz and Congresswoman Stephanie Murphy**

**Chris Evanson** discussed the upcoming Florida Military Defense Day in June in Washington, D.C. He noted that Congressman Gaetz and Congresswoman Murphy, as the only two members of the Florida delegation who are on the Armed Services Committee, decided they wanted to bring members of the defense industry in the State of Florida and Legislators in Washington, D.C. together to talk about their legislative priorities related to the National Defense Authorization Act (NDAA).

Florida Military Defense Day was created to have the opportunity to engage stakeholders who have military equities in Florida, to showcase the linkages throughout our state and to have conversations and various panels to discuss the issues as we move forward and work together. It was originally slated for June 9<sup>th</sup>, but is looking to change the date to either June 26<sup>th</sup> or June 27<sup>th</sup> to incorporate into the Florida Defense Contractors' Association event. They would like participation by the FDA and also all of the other defense alliances across the state.

At this point, the most likely date for this event is June 27<sup>th</sup>, but Mr. Evanson will confirm in the very near future. If anyone would like to contact him prior to the event, his email is [chris.evanson@mail.house.gov](mailto:chris.evanson@mail.house.gov).

**IV. Agenda Item IV: DC Update**

**Lieutenant General David Huntoon** reported that the House and Senate passed the Consolidated Appropriations Act, 2017 (HR.244), which is legislation to complete the 11 remaining appropriations bills. The House voted 309-118 on passage, while the Senate passed the measure on 79-18 vote. The bill was signed by President Trump on May 5 to provide all federal agencies with FY17 funding through September 30, 2017.

For Defense details, in total, the bill provides \$593 billion, an increase of \$19.9 billion over the fiscal year 2016 enacted level and \$16.3 billion than the original FY17 budget request. This includes \$516.1 billion in base discretionary funding, an increase of \$2 billion above current levels

and \$76.6 billion in Overseas Contingency Operations (OCO)/Global War on Terrorism (GWOT) funding. This amount includes \$14.8 billion in new funding requested by the Trump Administration.

When combined with the \$5.8 billion in supplemental funding enacted in the Continuing Resolution that passed in December, the total Defense funding for fiscal year 2017 is \$598.5 billion, an increase of \$25.7 billion over fiscal year 2016 and \$22.1 billion more than President Obama's budget request.

Of interest to Florida, the Operation and Maintenance account of \$223 billion, \$167.6 billion for base requirements and \$55.4 billion for OCO/GWOT requirements, is \$9.4 billion above fiscal year 2016. Within this amount, the bill includes an additional \$7.3 billion above the previous Administration's request to fill readiness shortfalls, invest in facility sustainment, restoration and modernization programs which will apply to all Florida bases, provide for additional depot maintenance for activities at the fleet readiness center at Jax, and support increased end strength.

Aircraft Procurement – This agreement addresses the procurement of multiple air frames for systems of interest to Florida, including \$1.8 billion for 11 P-8A Poseidon aircraft, \$2.6 billion for 15 KC-46 tanker aircraft and \$1.3 billion for 17 C/HC/KC/MC-130J aircraft.

National Guard and Reserve Equipment - \$750 million for the National Guard and Reserve Equipment Account to support the highest priorities of the Chiefs of the reserve components and ensure full interoperability with the active duty force.

\$21.2 billion for Navy shipbuilding programs, an increase of \$2.8 billion and three ships above the request. In total, the bill funds the construction of ten new ships: two Virginia class submarines, three DDG-51 destroyers, three Littoral Combat Ships, one LHA amphibious assault ship and one LPD amphibious transport dock.

Another issue which may impact Florida bases is the appropriations agreement which includes language on a growing water contamination issue affecting military installations nationwide. A list of installations in Florida being assessed for possible contamination can be found at the following link: <https://www.documentcloud.org/documents/2755131-List-of-military-fire-and-crash-training-sites.html>

Congress now turns to the anticipated arrival of the FY 18 President's Budget Request for which a "skinny" version was delivered in February 2017. OMB has set a date of the last week in May with the congressional appropriators starting on mark-ups immediately. There is concern that not all the budget tables and program justifications will be sent over the committees until June or July, creating a mess for mark-ups.

There is a growing rumor in both chambers that given the inability to pass a Joint Budget resolution for FY2018, there may be a desire to continue FY17 program levels into FY18 with a year-long CR.

The HASC has tentatively proposed a mark-up schedule of June 19-22, 2017 for the FY18 National Defense Authorization Act. The SASC plans to mark-up their version of the NDAA the week of June 26. TPG will be monitoring both of these mark-ups for issues of importance to Florida. The HASC mark will be open to the public, while the SASC will conduct its full committee mark-up in closed session, as has been the tradition for years. We'll be looking closely to see what legislation regarding BRAC come out of these two Bills.

House Armed Services Committee Chairman Mac Thornberry (R-Texas) will also reveal the week of May 16 new legislation aimed at reforming how the Pentagon buys major weapons systems.

The Congressional Research Service released its annual report on issues for Navy Shipbuilding on May 4. The report included a projection of the types of ships and the proposed timelines for construction that will be needed to meet the current Administration's intent for a 355 ship Navy. The majority of the increase includes an additional carrier, attack submarines, destroyers and amphibious ships.

A 12<sup>th</sup> carrier will be a heavy lift for the Navy, given the cost of the remainder of the battle group and air wings needed to deploy and support the carrier. TPG sees growth potential in the use of Mayport infrastructure for frigates and amphibians. The FY18 budget will be the next big indicator for us on how serious the Administration is on increasing the size of the fleet.

In response to a March 24, 2017 letter from Congressman Gaetz to the Secretary of Defense, the Acting Undersecretary for Personnel and Readiness responded on April 26 with an emphasis on the vital importance of maintaining the Eastern Gulf drilling moratorium. While signed by the Acting, the letter is still good, although a SECDEF letter would be more compelling. We'll see if the Secretary of Defense wants to weigh in if the threat to the Gulf Range persists. Also, there are legislative versions of lease moratorium extensions that offer a clarification to the conduct of surveys. They will want to make sure that all Members of the delegation are aware of this request.

On May 4<sup>th</sup> Senator Rubio introduced the Florida Shores Protection and Fairness Act, legislation that would extend the moratorium on energy exploration in the Eastern Gulf of Mexico from 2022 to 2027, making Florida eligible to receive a share of the revenue generated by drilling in the central and western portions of the Gulf. The five year extension on the ban is a common position for the Florida delegation with multiple pieces of legislation pending.

Regarding BRAC, House Armed Services Chair Mac Thornberry recently cited the extended payback period as one of his primary concerns justifying the vow that the next BRAC round will not be a repeat of the last one. He also stated that he would not rule out another BRAC round. This is a major move forward on the possibility of a BRAC for the last Member of the Big 4 (HASC and SASC Chairs and Ranking Members) who was a fairly staunch opponent up until recently. If the Chairmen of the HASC and SASC both are willing to consider a BRAC authorization, and both Ranking Members are already strong supporters of another round (with CM Smith revising and reintroducing BRAC legislation), then it's really up to SECDEF to make a compelling case. TPG believes the SASC staff is poised and ready to support the Chairman with revised BRAC legislation in the FY18 NDAA if requested by SECDEF in the FY18 budget posture hearings.

## **V. Agenda Item V: Southeast Range Enhancement Discussion**

**Mr. Jim Heald** discussed that Gulf Range airspace stretches from Panhandle down to the Keys but the only instrumentation is concentrated in the northern Gulf. Many test missions are impacted by duplicate resource requests meaning that about 80 developmental test missions per year are being cancelled or delayed due to not having instrumentation.

The Air Force has put together a Gulf Range Enhancement Program currently slated for FY 2019 through 2024, which would be after any BRAC. With the assistance of Congressman Gaetz and Senator Nelson they are looking to start Gulf Range Enhancement by FY 2018 and get it fully funded by FY 2021. The State of Florida is assisting the Air Force in a public-public, public-private partnership, in conjunction with InDyne, to do the systems engineering work for the first remote instrumentation site set to be located in Carrabelle. This will increase the instrumented air space by about 30%. In coming years, if funding continues, they hope to go down the eastern



coastline with four or five additional remote instrumentation sites to fully instrument the eastern and southern Gulf.

## **VI. Family Support Working Group Update**

**Rita Smith** discussed that her goal is to increase participation in the Family Support Working Group (FSWG) by inviting other Military Family Employment Advocates (MFEA) from around the state to participate in the FDA meetings and with the FSWG. A few regions will support travel by their MFEAs for this purpose and she will continue to recruit as many representatives from the MFEA program as possible. She is also making an effort to contact members of the Airmen Family Readiness Centers, the Fleet and Family and the FRSA programs around the state to see if they will send attendees to. Securing contact information for these representatives has been an issue, so if anyone knows of someone who might be interested in participating in the FSWG, please contact Rita with that person's contact information. She will be happy to contact them and give them information on the Group.

Scott Sevin, director of 7-Dippity, the military support program, has offered to brief the FSWG following the June 15<sup>th</sup> meeting of the Florida Family Café which is a Florida conference on special needs. We also hope that he will attend the next FDA meeting in November.

## **VII. Agenda Item VI: Update on Florida Defense Support Task Force (FDSTF)**

**Terry McCaffrey** informed the members that the Florida Defense Support Task Force has four new members since the last meeting: Senator Doug Broxson from Pensacola, Ms. Amy Gowder from Lockheed Martin in Orlando, Lieutenant William Dudley from St. Augustine and Major General Richard "Beef" Haddad, who lives in the Tampa area. They still have two vacancies, one from the Governor and one from the House of Representatives.

At the last Task Force meeting, proposals were presented for the grant program for FY 2018. The Task Force is funding three grants for a total of \$400,000: Tampa Bay Defense Alliance for \$135,000, the Gulf Enhancement project in Carrabelle by Reliance Test and Technology/InDyne for \$235,000 and Gulf Coast State College to do a study to support jobs at Tyndall Air Force Base for \$30,000.

The Principi Group has been tasked to update the SWOT Analysis from 2012, which they will begin in July. They will be evaluating and potentially visiting bases, looking ahead to a possible BRAC in 2021.

Matrix Design Group has been selected to update the Military Factbook and Economic Impact Study. They will go under contract in July 2017 and should have the project completed by December 2017.

## **VIII. Agenda Item VII: Legislative Update**

**Bruce Grant** reported on the final military and defense friendly legislation for the 2017 session, which was one bill, HB 615, which was passed by the Legislature and is awaiting the Governor's signature. This bill requires the Department of Business and Professional Regulation to issue a fee-waived professional renewable license for board and programs listed under Florida Statute 20.165 for members of the Armed Forces who served on active duty, spouses of member of the Armed Forces and surviving spouses of members of the Armed Forces providing they have proof they hold a valid license for the profession issued by any other state.

He also discussed items in the budget also awaiting the Governor's approval or veto:

- Florida Defense Support Task Force - \$2 Million
- Department of Economic Opportunity Grants: Military Base Protection, Defense Infrastructure, Defense Reinvestment - \$2.6 Million

He updated members that the FDOT has completed their review of their Florida Transportation Plan and the Strategic Intermodal System Plan which are the transportation connections around the State. FDOT representatives visited Base Commanders around the State assess their transportation needs. He is awaiting a copy of the report which he hopes to receive in the next few weeks and will share with the FDA.

He reported briefly on the Military and Veterans Assistance Program (MVAP) which is a new initiative within the Florida Office of the Attorney General's Consumer Protection Division, seeking to serve the needs of Florida's military servicemembers, reservists and veterans should they need pro bono legal assistance as the target of scams.

The next date for the Governor's Base Commanders' Meeting will be August 9<sup>th</sup> in South Florida. This meeting is a great opportunity between now and August 9<sup>th</sup> for FDA members to touch base with your local Base Commander to assess any issues and possibly solve at the local level, before bringing them up to the Governor.

He discussed briefly the upcoming SWOT redo by The Principi Group, which will be an update of the last SWOT performed in 2012. This will begin in the next two months and once a schedule has been announced, we will share with FDA members should they need any assistance with arranging meetings with your local bases.

Finally, he thanked everyone for their input on the FDA newsletters and asked for everyone to please keep sending in their information, articles, pictures, etcetera, as they are the lifeblood of the newsletter.

## **IX. Agenda Item IX: Local Defense Community Strategic Discussions**

**Larry Ventura** from Homestead ARB reported that they may have issues coming up in the near future on which they'll need support from the FDA and the Task Force regarding the urban expansion area. Much is happening in the Park of Commerce as several compatible developments have been approved and a few others are currently in the works. They are working on the purchase of some easements in the Park of Commerce before a non-compatible development can be built there.

**Paul Hirsch** from Madison Government Affairs/Space Coast reported that on May 1<sup>st</sup> to 3<sup>rd</sup> the Space Coast EDC, along with General Monteith, travelled to Washington, D.C. to speak with industry representatives, had meetings at the Pentagon, had meetings with groups such as NOAH, the FAA and the U.S. Chamber of Commerce and also met members of the Florida Congressional Delegation on Capitol Hill. He noted that General Monteith has been approved for another year of leadership at Patrick AFB. He reported that number of military and commercial launches at Patrick AFB and Cape Canaveral has increased from 10-20 per year to their goal of 45 per year which they hope to achieve in the next two to three years. He discussed the Air Force and OSD has elevated 4-star space commander General John Raymond to the position of a joint force component commander for space and 3-star Lieutenant General David Buck will remain the joint functional component commander for space.

**Lisa Monnet**, President of the Tampa Bay Defense Alliance, reported they are advocating on several encroachment issues in their area and are working with the City of Tampa as well as the base leaders on those efforts. They will be conducting a study to identify best practices from the community that has legally reversed previously permitted encroachment. They continue their advocacy efforts with education and transportation. She congratulated MacDill AFB as the Air Force recently recognized the 91<sup>st</sup> Air Refueling Squadron as the most outstanding air refueling squadron in the service.

**Tim Jones** reported that the Iron Man suit is on schedule, on budget and should be ready by 2018. He also noted that SOCOM is teaming up with Pentagon's Strategic Capabilities Office to form a new organization in Tampa called Droneworx who will be focused on swarm technology, artificial intelligence and machine learning for drones.

**Jennifer Codo-Salisbury** from the Central Florida Regional Planning Council reported along with the Nature Conservancy and Highlands County are continuing to work on a 1,500 acre conservation easement purchase directly off of the Avon Park Air Force Range. They hope to close by 2018.

**Buck MacLaughlin** from the Avon Park Air Force Range reported that the Range has been very busy as they have just completed air support exercises with units from New Mexico, Alabama, South Carolina and Georgia as well as some Florida bases. During those exercises a wildfire ignited and about 8,800 acres were burned but it was all contained to the Range and currently the fire is about 95% contained. They were assisted by the Florida Forest Service, the U.S. Fish and Wildlife Fire Teams as well as military personnel from around the country and the state.

**Harrison Conyers** from the City of Jacksonville reported that they have just finished renewing a 5-year agreement with the Navy partnering with them on environmental protection issues. Currently, they have twelve different parcels under negotiation and are excited to secure this land and the development rights. They are currently advocating the manufacturing of more A-29 Super Tucanos in Jacksonville for a foreign sale to Nigeria. They are continuing to lobby for the F-35 in Jacksonville and are one of the five final locations for the F-35 which will be based at two sites. They are undergoing final preparations for their Annual Memorial Day Observance on next Monday and will have the Vice Chief of Naval Operations will be the keynote speaker at this event.

**Steve Opalenik** from NAS Pensacola reported that they continue to work with the county to obtain properties around the west gate area. They county is preparing to award a design project for the living shoreline, which is right off the waters of NAS Pensacola, one of the early restore act projects coming to Florida. He noted that Senator Rubio will be visiting NAS Pensacola on May 31<sup>st</sup> to have lunch with sailors, will be briefed by the base and will look at some of the cybersecurity in place locally. Also the Assistant Secretary of the Navy will be visiting on June 19<sup>th</sup> and 20<sup>th</sup>.

**Debi Graham** reported that they are working on some public-private partnership opportunities between the community and the base and meetings are still ongoing. She also cautioned that as the SWOT Analysis is updated or other similar studies are being conducted, to make sure that when speaking to anyone in uniform, it's never tied to a potential BRAC.

**Nancy Model** from the Santa Rosa County Grants Office reported that last April the Board of County Commissioners approved the purchase of a restrictive easement that was five parcels totaling about \$1.35 million for the protection of NAS Whiting Field and other outlying fields. Prior to April they spent \$3.83 million in DIG funds which had been expended to protect 1,780 acres.

**Kay Rasmussen** with the Economic Development Council of Okaloosa County and Manager of the Tri County Defense Support Initiative Committee congratulated Jim Heald and InDyne for their Task Force grant award for the joint Gulf Range instrumentation, noting this is a wonderful project which will benefit all of Florida. She also reported that recently a small Defense Support Initiative (DSI) leadership group travelled to Washington, D.C. and spent two days having productive meetings and discussions focused on the Joint Gulf Range with both Chris Evanson and Congressman Matt Gaetz. The DSI provided position papers on the Military Mission Line which has been broadcast out on both Federal and State levels. WEAR TV in Pensacola was

interested in knowing more about the Military Mission Line and contacted Kay for information. The end result was a short clip that aired last night on the news.

In December 2015, Hurlburt Field had the honor of standing up a Florida National Guard detachment to support the Osprey community in particular the Special Operations Aircraft Maintenance Squadrons and are making great strides to a full complement. They are pleased to have them and are proud of their accomplishments

She referenced briefly the upcoming Sentinel Landscape Meeting which will take place on June 15<sup>th</sup>. Stakeholders will participate in workshops and work groups regarding possible Sentinel Landscape applications for the Northwest Florida region.

**Tom Neubauer** of the Bay Defense Alliance spoke about the base buffering success at NSA Panama City specifically the eight and a half acres they've been working on for the past ten years. In March, Governor Scott and the Cabinet finally approved acquisition of that land. This large parcel will help with security and prevent future encroachment issues at NSAPC.

He mentioned that the federal government has approved the million-dollar matching grant for their Defense Task Force Grant, which was \$500,000, to get high-speed Internet (the LambdaRail) delivered to Bay County. This benefits both the Navy base and Tyndall Air Force Base.

He reported that the long-awaited 10-year waterway security plan that Tyndall has been working on has now been published in the Federal Register and will take place as implemented on May 1<sup>st</sup>. This was mandated right after 9/11 as Tyndall is one of the bases with a tremendous amount of shoreline and it was very contentious for the community because of all the recreational areas.

He noted the recent grant awarded by the Task Force to Gulf Coast State College in the amount of \$30,000. These funds will assist with enhanced projects at Tyndall AFB, with the assistance of former Deputy Assistant Secretary of the Air Force, Kathleen Ferguson, who will assist with the implementation of two or three of those projects.

#### **X. Agenda Item X Public Comment**

**Kay Rasmussen** requested that **Tom Neubauer** contact her if Bay County should need any assistance in regards to their community partnership initiatives.

#### **XI. Agenda Item XI: Closing Comments**

**Kellie Jo Kilberg** requested that members reach out to individuals who may be interested in serving on the Family Support Working Group. We will be looking to help members who are leaving the services as many of them have skills that do not match up with the licensing or credential requirements needed to obtain employment in the private sector, such as in the maritime or cyber-security industries.

**Bruce Grant** reminded members that the Legislature did not fund Florida Forever this year, which is important as they provide matching funds for REPI and those REPI funds will be at risk by the end of 2018. He also noted that the Military Base Protection Program was expanded a few years ago to include non-conservation lands which includes the Barefoot Palms property in Panama City, properties in Mayport and Florida Rock were all included in that program. Yearly, DEO will contact the base commanders to find out what their non-conservation encroachment threats were. With funds from the Legislature, money could be put toward the purchase of those lands or easements. Without funding for Florida Forever this year, DEO will stay with the same tiered properties which they briefed the Task Force on last November. DEO will not visit base commanders asking for new properties this year because the existing list, tiers one through three, needs to be exhausted.

He reminded members that in regards to the SWOT update, The Principi Group will not be visiting all bases, just a few target bases. Once they decide which they will visit, we will forward that information to FDA members. **Kellie Jo Kilberg** stated that although The Principi Group would not be visiting all of Florida's bases, they will still be engaged with all bases via conference call for an information update. **Jim Breitenfeld** added that The Principi Group has recently visited several bases over the last year and good working relationships have been established with the bases around the State. He noted that input is critical for the SWOT update and everyone will be able to update their area.

**Kellie Jo Kilberg** closed the FDA conference call at 10:36 AM by thanking everyone for participating. The next in-person FDA membership meeting will be on November 15, 2017 at 0900 Eastern Time in Orlando in conjunction with the November 16th FDSTF meeting.

*The conference call was adjourned at 10:36 AM EDT.*

## Minutes for the Florida Defense Alliance Bi-Annual Meeting on Wednesday, November 15, 2017

The Florida Defense Alliance of Enterprise Florida, Inc. (EFI) held a meeting from 8:30 AM EST-3:45 PM EST.

**Present at the Meeting:**

First Name	Last Name	Organization
Lauren	Allen	Congresswoman Stephanie Murphy's Office
Sybil	Allison	Soldier & Family Assistance Program Manager
Niels	Anderson	VetCV
Bob	Black	Okaloosa County Defense Support Initiatives Committee
Ivan	Bolden	US Army
Jonathan	Borgert	South Dade Chamber of Commerce Military Affairs Committee
Lynn	Brannon	Building Healthy Military Communities
Jim	Breitenfeld	The Principi Group
Ryan	Butler	DEO
George	Cheros	National Center for Simulation
Jennifer	Codo-Salisbury	Central Florida Regional Planning Council
Harrison	Conyers	City of Jacksonville, Florida
Terry	Cowan	CareerSource Okaloosa Walton
Julie	Dennis	DEO
Chip	Diehl	Florida Defense Support Task Force
Jeff	Fanto	96 <sup>th</sup> Civil Engineer Group
Dr. Neal	Finkelstein	Army Research Lab
Bernard	Goss	Army Reserve Medical Command
Debi	Graham	Greater Pensacola Chamber
Bruce	Grant	Enterprise Florida, Inc.
Amy	Green	Florida National Guard
Paul	Griebel	Miami-Dade Beacon Council
Michelle	Griggs	Enterprise Florida, Inc.
Paul	Hirsch	Madison Government Affairs, Inc.
David	Huntoon	The Principi Group
Tim	Jones	Tampa Bay Defense Alliance

Steve	Kaufman	SJK Public Relations
Kellie Jo	Kilberg	Kilberg & Associates
Carrie	Kyzar	Ecology and Environment
Dr. Michael	Macedonia	University of Central Florida
Terry	McCaffrey	Enterprise Florida, Inc.
Buck	MacLaughlin	Avon Park Air Force Range
Lisa	Monnet	Tampa Bay Defense Alliance
Cassie	Muffley	NSA Orlando & Naval Ordnance Test Unit
Steve	Murray	Florida Department of Veterans' Affairs
Tom	Neubauer	Bay Defense Alliance
Lisa	Pappas	SJK Public Relations
Rebecca	Perry	The Nature Conservancy
Rob	Palumbo	South Florida Defense Alliance
Crystal	Post	CareerSource Brevard
Andrea	Reese	Military One Source
Marcy	Sanders	Enterprise Florida, Inc.
Rita	Smith	CareerSource Okaloosa Walton
Lindsay	Stevens	The Nature Conservancy
Barbara	Stewart	Florida Defense Support Task Force
Jacquelyn	Whittaker	DoubleTree by Hilton Cocoa Beach Oceanfront
Peggi	Williams	143 <sup>rd</sup> ESC Army Reserves
Steve	Williamson	South Florida Defense Alliance

**Semi- Annual Meeting Agenda**  
**Holiday Inn Orlando East – UCF Area, Orlando, FL**

**November 15, 2017**

**0830-1630 EST**

0830 - 0845	<b>Welcome Remarks/Introductions</b>	Kellie Jo Kilberg
0845 - 0900	<b>Washington DC Update / Re-SWOT</b>	General David Huntoon
0900 - 1000	<b>Partnership Update</b>	Ivan Bolden
1000 - 1015	<b>Break</b>	
1015 - 1030	<b>Team Orlando</b>	George Cheros
1030 - 1100	<b>Cyber Update</b>	Dr. Michael Macedonia
1100 - 1115	<b>Building Healthy Military Communities</b>	Lynn Brannon
1115 - 1130	<b>FDSTF Update / Legislative Update</b>	Terry McCaffrey
1130 - 1145	<b>DEO Grants Update</b>	Julie Dennis
1145 - 1200	<b>Florida Department of Veterans' Affairs Update</b>	Lt Col R. Steven Murray
1215 - 1415	<b>Working Groups Meet / Working Lunch</b> <ul style="list-style-type: none"> <li>• Mission Sustainment</li> <li>• Family Support</li> </ul>	Jeff Fanto Rita Smith
1430 - 1500	<b>Working Groups' Report / FDA Discussion</b> <ul style="list-style-type: none"> <li>• Mission Sustainment</li> <li>• Family Support</li> </ul>	Jeff Fanto Rita Smith
1500 - 1600	<b>Economic Development Community Significant Current Initiative Update</b> <ul style="list-style-type: none"> <li>• South Florida <ul style="list-style-type: none"> <li>○ Miami-Dade and Monroe Counties</li> </ul> </li> <li>• East Central Florida <ul style="list-style-type: none"> <li>○ Brevard and Orange Counties</li> </ul> </li> <li>• West Central Florida <ul style="list-style-type: none"> <li>○ Highlands, Polk, Tampa and Pinellas Counties</li> </ul> </li> <li>• Northeast <ul style="list-style-type: none"> <li>○ Duval and Clay Counties</li> </ul> </li> <li>• Northwest <ul style="list-style-type: none"> <li>○ Escambia, Santa Rosa, Walton, Okaloosa and Bay Counties</li> </ul> </li> </ul>	Local Defense Partners
1600 - 1615	<b>Next Meeting Planning</b>	Kellie Jo Kilberg
1615 - 1630	<b>Closing Comments/Adjourn</b>	Kellie Jo Kilberg



*A quorum being present, **Chairman Kellie Jo Kilberg** began the meeting on November 15, 2017 at 8:30 AM EST.*

**I. Agenda Item I: Welcome & Introductions**

**Chairman Kellie Jo Kilberg** welcomed everyone and thanked them for attending. Introductions were made around the room. She thanked George Cheros and the National Center for Simulation for our Beverage Station sponsorship and also thanked Jeff Fanto and Rita Smith, for chairing the two working groups.

**II. Agenda Item II: Washington, DC Update / Re-SWOT**

**LTG David Huntoon (Ret.)**, of The Principi Group, spoke briefly about the recent National Defense Authorization Act (NDAA), which allows the Federal Government to set the number to be spent on defense. The House of Representatives recently voted to support the current NDAA, set at \$626 billion, with another \$66 billion of OCO (Overseas Contingency Operations). A waiver is needed from the U.S. Congress for the number set of \$549 billion (the Budget Control Act (BCA) cap) or sequestration ensues. This is likely to happen as we're still faced with this issue of BCA is not only about a waiver to an NDAA it is a much larger obstacle which has led over the past several years to the series of continuing resolutions (CR), as is in place right now. This current CR is due to expire on December 8, 2017 and given the current flow of legislative processes in Washington it is most likely that another CR will be passed the first week of December.

He reported on recent re-SWOT performed by The Principi Group on all of Florida's military bases. The Navy Team was led by RADM Jim Hinkle and included NAS Pensacola, NAS Whiting Field, NAS Jacksonville, NAS Key West, Naval Station Mayport, Naval Support Activity Panama City and Marine Corps Blount Island Command. The Air Force Team was led by Major General Keye Sabol and included Eglin AFB, Hurlburt Field, Tyndall AFB, MacDill AFB, Patrick AFB and Cape Canaveral Air Force Station, Homestead Air Reserve Base, Avon Park Air Force Range and US SOUTHCOM. The National Guard Team was led by LTG Steve Blum and included Florida National Guard, Camp Blanding National Guard Joint Training Center and 125<sup>th</sup> Fighter Wing, Jacksonville International Airport. The Orlando Team was led by MG Steve Layfield and included Team Orlando – Florida Joint Service Modeling and Simulation Center /NSA Orlando.

Some of Florida's strengths include superb ranges, training facilities, and access to unencumbered land, airspace and sea space to facilitate effective testing and realistic training. The synergy of many of Florida's base locations allows access to training ranges and facilities of other military bases. There are strong linkages between the units within Florida. Many of Florida's military bases are located in a strategic geographical position that allows them not only quick and easy access to training, but also for deployment to mission.

Weaknesses include the information regarding the superior capability, capacity, facilities, and communities of Florida's military bases are sometimes not well known within the military or among senior military leaders. The Department of Defense (DoD) lacks a cohesive strategy on how to efficiently and effectively use the Range Space in the Southeast Region across Services and the Test and Training communities. In a number of cases, there are infrastructure issues (for example runways, taxiways, family housing) cited as needing repair, certification, or some other improvement. Community planning needs improvement in some

places so that there are consistent, structured and linked approaches to supporting and increasing the military value of some Florida bases.

Opportunities reported are Florida has significant capacity to grow or absorb additional mission or activities. The same is true across the nation for Cyber testing training, and development, much of which is exemplified by work at Team Orlando and other Florida installations. Florida's Ranges, land, air, and overwater, are a National asset. In coordination with OSD, these Ranges can become a key solution to the Readiness issues, both Test and Training, being faced by the Nation today. Decreasing the operating costs of installations through innovative methods including energy discounts, public-public partnerships for shared services, encouraging public private partnerships, etc.

Threats to Florida include future encroachment, including noise issues, frequency encroachment, and burgeoning commercial business at ports and at the Cape, consolidation of missions elsewhere within the military and oil and gas development in the Gulf of Mexico could negatively impact the Gulf Ranges.

In conclusion, Florida has and will continue to have a strong and enduring military presence because of a number of key factors including geographic location, large, relatively un-encroached base locations that allow for training of air, land, sea, and special operations forces, the joint synergy of a number of bases whose capability ensures the "whole is more than the sum of its parts" and strong community and political support.

Despite the advantages that Florida has there are challenges that make retention of military presence at current levels unassured as the DoD reduces budgets and consolidates activities and bases.

### **III. Agenda Item III: Partnership Update**

Colonel Ivan Bolden (Ret.), Chief of Army Partnerships, reported on the Army Community Partnership Program as partnerships have grown out of the NDAs from 1995 to 2015. In 1995, the Presidio of Monterey held special legislation to establish installation service partnerships which led to the Gold Standard pilot legislation. In 2005, municipal services were authorized such as refuse collection, recreation, facility M&R, library services and utilities. Intergovernmental Support Agreements (IGSAs) were established in 2013 which defined parameters and broadened partnership scope and opportunities. 2015 was the clarification of IGSA authorities, moved from acquisition to real property, no FAR contract mandate and IGSA were defined as a separate, legal instrument.

Florida Defense Communities have already taken advantage of many partnership opportunities utilizing REATs, housing partnerships and privatized utilities. In the future, communities should leverage the full spectrum of partnership authorities including Intergovernmental Support Agreements (IGSA), joint services partnerships, regional partnerships, enhanced use leases, cooperative agreements, etc. RAND is conducting study of benefits of these authorities to create innovative partnerships

He shared some of their partnership success stories:

Fort Hunter Liggett (FHL) Bryson-Hesperia Fuel Reduction MOU: FHL, the Fire Safe Council of Monterey County (FSCMC), and the South Monterey County Emergency Response Team

Association (SMERTA) partnered for fuel reduction activities such as, clearing fire breaks and constructing an escape route through the installation.

Fort Polk Waste Management/Refuse Collection IGSA: Fort Polk and Vernon Parish entered into an Intergovernmental Support Agreement (IGSA) to enable Vernon Parish to assume the collection of solid waste for the installation.

Fort Benning Graduate Studies Partnership: Fort Benning partnered with Auburn University to recruit graduate students to conduct endangered species reports and natural resource assessments on the installation.

Fort Wainwright Emergency Services Partnership: Fort Wainwright and the City of Fairbanks partners to allow the installation to join the city emergency dispatch system.

He spoke about Intergovernmental Support Agreements (ISGAs) and noted that ISGAs demonstrate significant cost reduction when converted from traditional contracts. ISGAs can yield even greater cost savings when replicated enterprise-wide.

Partnerships are critical to achieve for the installations of the future. Installations need to leverage underutilized assets and community and installation planners should engage now and integrate master planning initiatives. Partnerships will drive the installations of the future by enabling installations to shed non-mission critical services, incorporating proven community and industry technologies and best practices to do business and reducing complex and burdensome procurement processes, and realizing revenue from underutilized, excess assets

#### **IV. Agenda Item IV: Team Orlando**

**George Cheros**, the National Center for Simulation, showed a short video on the modeling, simulation and training industry in Orlando. This industry began in 1965 and today is a \$6 billion industry. Academia, industry and smart government have all played a pivotal role to foster consistent industry growth over the past 52+ years. Modeling, simulation and training is big business in Florida as this sector directly employs more than 30,000 Floridians, the average approximate annual salary is \$78,341 and it contributes more than \$6 billion to Florida's Regional GDP. It has more than \$11.6 billion in state sales (economic output) activity and "Team Orlando" Commands employ nearly 2,800 military and civilian personnel in the Research Park. This means more than 73,802 total jobs to Florida's economy.

Orlando's Research Park:

- City, County & State Government have promoted cluster growth with political, infrastructure & educational support
- 40 acres in the Research Park were given to the U.S. Navy (1984) to build the DeFlorez Complex & create a MS&T Center of Excellence (COE)
- Consistent Federal Government & DoD funding has attracted industry in big numbers (>100)
- Research Park is adjacent to UCF—second largest University in the U.S.
- Home for the MS&T acquisition organizations for all the Services except the U.S. Air Force

- Proximity facilitates synergy between Academia, Industry & Government found nowhere else in the world
- Partnership, collaboration & teamwork lower program risk and are good for America & the warfighter

With the threat of an upcoming BRAC, the local community has implemented BRAC mitigation preparations. The Metro Orlando Defense Task Force (MODTF) was formed (2012) with a mission to mitigate the risk of BRAC to NSA Orlando & Team Orlando Non-Navy Tenant Organizations. A broad cross section of Stakeholders joined forces to promote, protect and set the conditions to grow the MS&T Industry in Florida. Each stakeholder identified a target financial contribution to help fund local BRAC mitigation efforts. Orange County Mayor Teresa Jacobs also formed a MS&T Blue Ribbon Commission to strengthen civic leader support for the MODTF.

MODTF Successes over the past 4+ years include \$42 million in state appropriations to expand the Partnership complex, Partnership IVa (former SAIC building) acquired in Feb 2016 (84,000 sq. ft.), Partnership IVb (Resource Square II building) acquired Oct 2017 (123,000 sq. ft.). Once Team Orlando moves are complete, their cost of occupancy will be reduced by 80% and save America \$4 million annually in rent. This 4+ year effort will likely mitigate any risk of adverse Team Orlando realignments in a future round of BRAC.

## V. Agenda Item V: Cyber Update

**Dr. Michael Macedonia**, University of Central Florida (UCF), reported that the UCF cyber security cluster has made a \$5 million investment in cyber security. They have 10 Core faculty, 5 new tenure-track faculty and space allocated in new interdisciplinary and Partnership IV buildings. Their long-range goals are to develop fundamental breakthroughs and transition technology, advance the economic development of the cyber industry, give expert advice and consulting to Team Orlando and provide talented and well-educated workforce to meet the needs of Florida and DoD.

The National Centers of Academic Excellence in Cyber Defense (CAE-CDE) Education Program is sponsored by the National Security Agency (NSA) and the Department of Homeland Security (DHS). Their goal is to reduce vulnerability in our national information infrastructure by promoting higher education and research in Cyber Defense (CD) and to produce a growing number of professionals with expertise in CD disciplines. Their vision is to establish a process that will provide programs that commit to excellence in the field of Cyber Defense education at the graduate and undergraduate levels and provide the Nation with a pipeline of qualified students poised to become CD professionals.

UCF has 2400+ computer science students and is the second largest computer science department in the nation. Their Collegiate Cyber Defense Club has over 350 members who are highly motivated. They've won the national CCDC cup in 2014, 2015, 2016! They've received jobs and internships at MS, Amazon and Google. In 2015, UCF/IST started a first-of-its-kind program in the graduate-level M&S of Behavioral Cybersecurity.

UCF is spending over \$15 million for cyber security research working in areas such as security and privacy for Internet of Things (IOT), social media interactions with cyber, tools and methods for discovering and mitigating threats to include security and privacy breaches along with insider threats and infrastructure protection of tourism.

## VI. **Agenda Item VI: Building Healthy Military Communities**

**Lynn Brannon**, the State Coordinator for Building Healthy Military Communities, reported that the Building Healthy Military Communities (BHMC) pilot aims to improve the readiness, resilience, and well-being of geographically dispersed service members and their families through increased access to military and community resources that promote well-being. The pilot seeks to leverage relationships and networks to build community partnerships. Outcomes of this program are an increased understanding of challenges, gaps, and existing programs to identify and implement measures that improve well-being, readiness, and resilience for service members and their families and develop an informed, comprehensive well-being strategy for DoD's geographically dispersed Service members and their families.

The BHMC pilot partners and their roles are as follows:

- OUSD(P&R)
  - Readiness, Personnel Risk and Resiliency (PRR): Provides strategic oversight, coordination, and planning of the Rapid Needs Assessment (RNA), pilot socialization, and interventions for cohesiveness and consistency
  - Health Affairs (HA), Uniformed Services University of the Health Sciences (USUHS), Consortium for Health and Military Performance (CHAMP): Develop and execute the measurement and evaluation methodology for the pilot and implement the health technology intervention
- National Guard Bureau (NGB): Provide resources and support for pilot communications and implementation of the state coordinator and information campaign intervention
- Reserve Component (RC) Service Chiefs: Provide service or regionally specific information and guidance to address geographically dispersed service members
- Pilot State Points of Contact (POC): Work together to help establish a strong network, share resources, and increase community capacity

DoD lacks a comprehensive plan to improve policies and programs that support the well-being of Service members and families. Despite heavy investment in programs supporting Service members, data suggest the need for **increased** support across Total Force Fitness domains for the geographically dispersed Uniformed Services population. S.R. 114-63 calls for the execution of a pilot to “ensure enhancement of recruitment, retention, readiness and resilience”. DoD increasingly relies on the Reserve Component, consisting of the National Guard and the Reserves, due to factors such as decreasing budgets and personnel and funding reductions. The proposed solution is to design a strategic plan to coordinate and integrate existing DoD, federal, state, regional, and local efforts in support of Service members and their families.

Total Force Fitness (TFF) is a methodology for understanding, assessing, and maintaining Service members' well-being and sustaining their ability to carry out missions. TFF was created by the Joint Chiefs of Staff and became policy in 2011. TFF is the DoD's 21st century paradigm for improving population health, and includes eight domains of fitness. TFF is a state in which the individual, family and organization can sustain well-being and performance under all conditions. The Services are responsible for implementing TFF Programs.

In October 2016, the BHMC Pilot State Coordinator hired a state coordinator for each state to serve as the state focal point for well-being resources and begin developing strategic

relationships with DoD, national, state, and local resources supporting readiness and well-being. In FY 2018, relationships will be leveraged from the State Coordinator, conduct a Rapid Needs Assessment (RNA) to determine a baseline understanding of available resources and inform the following interventions: Coordinators will develop a state-specific strategic plan, they will promote an information campaign and will utilize mobile health technologies

As a first step to achieving TFF and optimizing readiness and well-being, the BHMC pilot aims to conduct a Rapid Needs Assessment (RNA). The RNA aims to understand the current state by understanding requirements for supporting readiness and well-being among Service members and their families and programmatic capabilities in the DoD and local communities to meet these needs: map and identify key DoD and non-DoD partners, engage stakeholders and compile qualitative information.

To be successful, the BHMC Pilot State Coordinator will identify and address gaps in resources in order to support well-being, readiness, and resilience of Service members and their families. They will assist with conducting a Rapid Needs Assessment (RNA) in partnership with the BHMC pilot team to assess the current resources available within a state or territory and identify existing gaps and Integrate networks by connecting Service members to federal, state, and local resources. They will develop key partnerships to improve coordination on the state and local level, recommend program improvements and submit an annual report on State programs and inform the strategic plan for the pilot way ahead, including supporting the development and implementation of a strategic communications plan to market programs and initiatives that support Service members and their families

## VII. **Agenda Item VI: FDSTF Update / Legislative Update**

**Terry McCaffrey** updated on the Florida Defense Support Task Force. He discussed several membership changes as of last meeting, noting all open slots have been filled since then. Recently the Task Force has been focusing on oil drilling in the Gulf of Mexico and the Military Mission Line (MML). They continue to push for extending the MML moratorium.

The new Military Friendly Guide is complete and copies are available for those who have not already received them.

The new Economic Impact Study is complete and numbers out this month. They will be announced by Governor Scott at the EFI Board Meeting in Jacksonville later this month.

The Task Force will be using the re-SWOT to revise their Strategic Plan in early 2018.

Tomorrow's Task Force meeting will end with a Cyber Security Workshop.

Task Force Grants for FY 2017-2018 are:

Tampa Bay Defense Alliance	\$135,000
Gulf Coast State College	\$ 30,000
<u>InDyne – Gulf Range Instrumentation</u>	<u>\$235,000</u>
<b>Total</b>	<b>\$400,000</b>

Seven applications have been received for the FY18-19 cycle worth ~ \$3.1 Million (no decisions until May). The Task Force is planning to have about \$800K available for next years' Grant Program.



## **VIII. Agenda Item VIII: DEO Grants Update**

**Julie Dennis**, Department of Economic Opportunity (DEO), reported on the Defense Infrastructure Grants and the Defense Reinvestment Grants and talked about the future of these grant programs. DEO has listened to feedback from community members, due to their frustration on the structure of these grants. Their team is working, making an effort to be better stewards of these grant programs so that the funding can be used as it is intended.

During the discussions, DEO has come up with three main themes which seem to be the most recurring:

1. The structure of the RFP process, applying for the grants is difficult to understand and challenging to navigate.
2. Receiving payment and having amendments processed and /or changes to contract is a difficult process.
3. The need or overall better communication.

**Ryan Butler** has been working on solutions to these issues. Payments are being processed more quickly. They have implemented a new amendment process which has enabled those changes to be processed more quickly as now most changes can be made in about 30 days. Some agreements have been restructured to allow for important travel opportunities which are important to communities' missions. Also, DEO is currently working with their legal team and grant management team to develop a more grantee-friendly application process to be used in the future and in-person meetings in Tallahassee will no longer be required and webinars will be offered for assistance with these new processes.

## **IX. Agenda Item IX: Florida Department of Veterans' Affairs Update**

**Steve Murray**, Florida Department of Veterans Affairs (FDVA) noted that Florida's veterans bring in more than \$17.9 Billion in Federal Dollars to Florida's economy. Florida has the third largest population of veterans in the nation with more than 1.5 million veterans. Only California and Texas have more veterans. Florida veterans have a \$16.7 Billion economic impact on the state. One in three veterans you see if from the Vietnam era. Women veterans are the fastest growing demographic.

The Florida Department of Veterans' Affairs has two key roles by statute. They operate a network of award-winning state veterans' nursing homes and have a field services staff throughout the state to help connect veterans and their families with their earned benefits, services and support.

The Florida Veterans' Benefits Guide is published annually for Florida veterans and their families. Single copies are available through an e-mail request on the FDVA website at [www.FloridaVets.org](http://www.FloridaVets.org). An interactive web version is also available online at [www.FloridaVets.org](http://www.FloridaVets.org). 200,000 copies are printed annually.

Governor's Veterans Service Award presentations are underway in the Sunshine State. 10,665 Veterans & National Guardsmen have been presented medals by Governor Scott since August 2013. The next dates are the Pinellas Park National Guard Armory on March 1, 2016 and the Winter Haven National Guard Armory on March 22, 2016.

**X. Agenda Item X: Working Groups Meet / Working Lunch**

The Mission Sustainment and Family Support Working Groups met for separate discussions at this time.

**XI. Agenda Item XI: Working Groups Report / FDA Discussion**

**Rita Smith** reported from the Family Support Working Group (FSWG), noting that they are military family employment advocates. A grant is issued each year to work with military spouses and dependents to help them find employment and they are looking to extend that service to veterans' spouses as a grant was recently awarded to assist veterans' spouses. This is a pilot program and they hope to extend it to the other six regions that serve military families. They talked about licensing and certifications for military and veterans' spouses which continues to be an issue. To speed up this process, they are looking to partner with Veterans Florida to expedite that program. They also reviewed the slate of veteran and military legislation for the upcoming session as well as a more in-depth overview of the Building Healthy Military Families and what is expected of each area. They discussed veterans' affairs and their earned benefits and support. Finally, they considered best practices and asked that everyone around the state supply them with their best practices on how they are supporting military families.

**Jeff Fanto**, chair of the Mission Sustainment Working Group (MSWG), reported to members that their workgroup discussed energy resiliency and how it relates to mission sustainment, especially due to the recent hurricanes. They looked at how they can better engage the installations and communities and what can be done to help the installations become more resilient. They will use community partners and relay information to energy managers for each installation and meet with them to determine their needs at the installations in order to keep operating when power and communications are no longer working. They will provide letters to the installation commanders offering this initiative and assistance. Group members from around the state were asked what types of sustainment concerns or initiatives are currently affecting them, the most prevalent being encroachment. They talked about the general state of affairs on installations.

**XII. Agenda Item XII: Economic Development Community Significant Current Initiative Update**

**Steve Williamson** from the South Florida Defense Alliance reported from the South Florida Defense Alliance since they received their grant earlier this year. Their purpose is to establish a South Florida Defense Alliance to unite, grow and champion the South Florida Defense Community. Urgent issues they are currently working on are promoting, preserving and enhancing the local military missions and installations; attract, retain and expand defense related industry, academic study and research; promote and facilitate compatible community development; and address affordability for local commands, service-members and family members. So far, they have formed as a non-profit 501(c)6 to promote and advance the common interests of the industry and geographic members; established bylaws and founding Board of Directors and are developing board growth strategy; submitted FY18/19 FDSTF grant application to strengthen and expand operations; creating brand, marketing materials & website with consultant; meeting with key leaders to coalesce local efforts, collaborators and resources; developing state-wide relationships; fundraising and creating memberships to sustain continued operations; and addressing critical and urgent issues. **Jonathan Borgert**



spoke about the landowner in South Florida who wanted to move the urban development boundary very close to Homestead Air Reserve Base (HARB). The City of Homestead Council Members created a resolution to not allow this to happen, receiving letters of support from Governor Scott and Representative Holly Raschein. HARB is in the planning process of obtaining permits to build a front entry gate. Larry Ventura is working with the Mayor of Miami-Dade County on a task force on what to do with those urban development line threats in the future. The military affairs committee is working at the grass roots level with servicemembers to improve their quality of life via schools, healthcare, etc.

**Paul Hirsch** spoke about the scrubbed SpaceX launch which was scheduled for today. Commercial launches will grow from 12 launches per year at Cape Canaveral to 50 launches in the very near future. Wing Commander, Brig Gen Wayne Monteith has received a one-year extension at Patrick Air Force Base. The Satellite Beach community is looking at ways to develop infrastructure to prepare for rising water.

**Brig Gen Chip Diehl** reported MacDill AFB continues to ride on the successes of FDA and the FDSTF as issues are addressed very quickly such as the Florida Rock encroachment issue. The 50<sup>th</sup> Air Refueling Squadron is now forming as the second squadron of the active duty wing to take on the 8 additional tankers for 2 squadrons of 12. MacDill AFB is a great community as it takes care of spouses and focuses on education and healthcare. The Tampa Bay Trophy was recently awarded to an outstanding community leader at the Airlift Tanker Association Convention in Orlando. **Buck MacLaughlin** reported that Avon Park Air Force Range is continually trying to increase its capability and capacity to better serve the military. **Rebecca Perry** with The Nature Conservancy discussed the REPI Program at Avon Park Air Force Range which also partners with the Central Florida Regional Planning Council, the Florida Forest Service, the Florida Department of Environmental Protection and many others. The Florida Forest Service has the Rural and Family Lands Program which, over the last 13 years, has acquired 7,620 acres within the military operating area and also has 8,715 acres within the MIPA 1 area. The Nature Conservancy also partners with DoD and the Natural Resources Conservation Service. With assistance from Highlands County, the Florida Defense Support Task Force and a DIG grant, they are working on over 3,200 acres within MIPA 1 and the 3 mile buffer. This is a creative partnership which will combine two federal funding sources into one conservation easement. This has never been done before in the U.S. and they are currently in appraisal with the first phase. **Jennifer Codo-Salisbury** reported that they are excited to have received the Community Planning Technical Assistance Grant from DEO and that she will have more to report in March as they complete tasks and move forward.

**Harrison Conyers** from the City of Jacksonville reported that their Season of Valor events have just finished for this year. This was created to show appreciation to the over 150,000 vets in their community. The series of events began on November 3<sup>rd</sup> with a POW-MIA Memorial Dedication at old Cecil Field. Veterans' artwork was displayed in City Hall Rotunda and November 4<sup>th</sup> and 5<sup>th</sup>, over 250,000 people came to NAS Jacksonville to watch the Blue Angels air show. The Jacksonville Chamber had a military appreciation luncheon with many from the corporate community in attendance. The City of Jacksonville partners with the University of North Florida to honor all of the veterans on that campus. They brought in some World War II POWs to share their stories and talk to students. They sponsored a

financial seminar for veterans in the community at the public library downtown. Over two days they brought active-duty military and combat veterans into over 60 classrooms at the local high schools and told their stories to the kids. They partnered with the VA and held a mental health summit. The Veteran's Day parade was incredible again this year and brought in over 55,000 people to watch. They partner with the Jacksonville Jaguars to make sure that at games very Sunday there is a color guard and servicemembers are represented and recognized, corpsmen and medics are honored on the field before the game. That Sunday they bought tickets for 125 disabled veterans, paid for by the money collected from handicap parking fines. On Tuesday they held a job fair. They partnered with two churches in community, one of which owns an old. Redeveloped mall, where they held the job fair. The job fair attracted hundreds of vets and had 71 companies offering jobs. On the military side, they are dealing with encroachment protection. Last month they closed on 16 different properties along outlying field Whitehouse and Naval Station Mayport. They purchased the development rights to those properties to improve the protection of those bases. The Navy spent over \$1.5 million and over \$500,000 of state funds were used. They are working to deepen the St. Johns River with efforts to improve the currents coming up the river. Currently they are working over \$300 million in projects over the next two years at Mayport. They are building an operating base for the arriving Triton drones and there are four different construction projects in the works prior to the arrival of Littoral Combat Ship Little Rock (this is the third LCS) plus five more expected, two arriving in early 2018. The wastewater reuse treatment plant was built at Mayport. Additional buffering work was completed at NAS Jacksonville with \$21 million of road renovations. The mission control facility for the Tritons exists at NAS Jacksonville but they are flying out of Mayport.

**Debi Graham** reported from Pensacola Chamber of Commerce that Escambia County is on the list for an updated JLUS study, as the last one was done 13 years ago. This will be a huge undertaking and effort to get this study funded and approved. The Air Force and Marine partners are growing tremendously on NAS Pensacola as they now have more Air Force training than Navy. The Marine component is also growing tremendously. With much focus on cybersecurity lately, the Center for Information Warfare Training trains in that area at Corry Station which has some MILCON funding coming in which will enable them to enlarge their barracks. They are looking at components such as the traffic issue around Corry Station, as they have requested a grant from the Florida Defense Support Task Force this year to look at some of the alternatives for that issue.

**Bob Black** reported from Okaloosa County that some initiatives are coming to fruition as they worked with the Air Force and were able to receive MILCON funding for their first cyberspace effort and just broke ground a few months ago. The 39<sup>th</sup> Information Operation Squadron which does all of the initial qualifications for the Air Force for offensive and defensive cyber warriors has been working late hours to get 600 personnel a year. MILCON will take them up to a capacity of 1500 personnel per year. They continue to support them and monitor the evolution of cyberspace. He spoke of the National Cyber Range noting that Eglin AFB is one of the nodes, showing major growth for cyber within their existing missions. The 96<sup>th</sup> Cyberspace Test Group will officially stand up the first week of December. Currently, they are working mostly on monitoring and have helped to get language written for the ability to use research and development dollars on MILCON. The first project is on the National Cyber Range to get the test bed up which is new for the Air Force and is progressing. They are

doing a local SWOT update as they've grown with many different missions and challenges and they hope to have completed in early December. The Gulf Range Enhancement is the key to their growth and they already have some program office activity relative to hypersonics, which is a good start but is a long ways from being a done deal. **Jeff Fanto** reported That Eglin AFB is in the process of bedding down 9 new F-35 test aircraft: 6 will be used for development tests and 3 will be used for operational tests. MILCON for that project includes funding to build a skiffed hangar. Other international partners in onesie/twosies will eventually get F-35s from their ramp. They estimate over the next five years the number of aircraft on their test wing ramp will double. There is growth at Duke Field as the 919<sup>th</sup> Operations Wing is standing up a new 492<sup>nd</sup> Operations Group. They have the Air Force Research Lab Munitions Directorate on base and are looking at a Weapons Technology Integration Center and trying to figure out how to bring AFRL, some of the program offices and others involved in weapons test and design under one roof. They will need about 400,000+ square feet of building space but the biggest point of concern is a parking garage. The Air Force doesn't like to build parking garages so their challenge is now how to have space for 1000+ people to park in a specific area without a parking structure. **Tom Neubauer** reported from Tyndall AFB and NSA Panama City. The skies over Tyndall AFB have been busy over the last several days as the Checkertail Exercise has been ongoing which includes aircraft from all over the country. F-22s have been deploying on a regular basis. It's new for their community to have a deployable squadron but the 95<sup>th</sup> Fighter Squadron and the 44<sup>th</sup> Fighter Group have been sending jets around the world for the last several months. AFNORTH has been very busy protecting the sovereignty of our airspace around North America. The hurricanes have kept them busy keeping in Florida, Texas and Puerto Rico due to the increased air traffic as well as the fires out in California. AFCEC has about 3 or 4 disciplines in their directorates and are very busy, active and growing. After 50 years the aviation component at NSA Panama City is leaving but making room in the hangars for the LCAC 100 which will arrive early this winter. The base is doing well as they now have acquired the 8.5 acres which was an encroachment and security issue. They are looking for ways to utilize that property.

### **XIII. Agenda Item XIII: Next Meeting Planning/Closing Comments/Adjourn**

**Chairman Kellie Jo Kilberg** announced that the next FDA in-person meeting will be on Wednesday, March 21, 2018 in Jacksonville at the Marriot Courtyard Orange Park.

*The meeting was adjourned at 3:45 PM EST.*